



THE DUTRA GROUP SCOOP

BIANNUAL NEWSLETTER

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CABRILLO WAY MARINA PROJECT UPDATE: AUGUST, 2010

The Griffith-Dutra JV completed Phase One of the Cabrillo Way Marina Project for The Port of Los Angeles in San Pedro, CA on June 30, 2010. Dutra's scope of Phase One consisted of building the first half of a 700 slip marina, providing a new home for the existing boats from the old marina. Phase One was finished safely, on schedule and is now open to the public. More than 250 boats are currently occupying the new marina.

BREAKING GROUND

The project broke ground in February 2009. Since its start, Dutra has driven a total of 334 twenty four inch octagonal concrete piles, 88 fourteen inch square concrete trellis piles, 500 lineal feet of sheet pile combination wall, installed 142,000 square feet of Bellingham Marine docks, dredged 115,000 cubic yards of spoils and placed 96,000 tons of rock along the shoreline in the Phase One marina.

Griffith Company preformed all landside work to include the installation of utilities, construction of marina parking lots, building of a promenade walkway along the shoreline complete with landscaping, installation of modular buildings and realignment of access streets to the new marina.

PHASE TWO

Phase Two began on August 1, 2010 with the demolition of the old marina. Once the demolition is complete, another 40,000 cubic yards of spoils will be dredged from the footprint of the old marina and disposed of upland at a site located two miles from the jobsite. Once the dredging is completed, 1,000 feet of sheet pile wall will be installed. After the sheet pile wall is in place, 20,000 tons of riprap will be placed along the shoreline and in front of the wall. Prefabricated dock sections for the marina will be delivered to the jobsite starting in mid-September. The dock sections will be unloaded into the water and preassembled before pile driving takes place. Marina pile driving is scheduled to commence in October and will continue through January 2011. Once all piles are installed, electrical and mechanical subcontractors will ensure all utilities are operational. The Phase Two marina is scheduled to be complete and opened by mid June 2011.



IN THIS EDITION:

AQUA LINK LANDING

MARIN ROCKS AT THE QUARRY

THE NEW HARVEY FREEMAN
SAFETY AWARD



A MESSAGE FROM BILL DUTRA

Now that we are into the second half of 2010, the challenges to our continued success are evolving. It has become increasingly clear that, for our generation, those challenges have never been so great.

The world economy and that of our country will recover only gradually. But, in our own way, we can and will play a role in stimulating recovery. To do that, we will need to make our core businesses as efficient as possible, do what we know how to do best and take advantage of our unique resources. We will continue to partner with our valued clients and competent, experienced companies on jobs that need our experience and expertise.

With these guidelines, we will bring 2010 to a successful close and give us the necessary momentum to make 2011 a success. A continued maximum effort and creativity will serve us, our community and our country well as we move forward.

Thank you for all of your efforts to date.

- Bill T. Dutra, President / Chief Executive Officer

DUTRA TENURE AWARDS 2010

5-Year

Bill Bortel
Andy Bouchard
Mark Elliott
Ken Horton
Andrew Hunt

10-Year

Dan Bennett
Todd Bruce
Ya Her
Cliff Hunt
Nanci LaRue

15-Year

Dan Chow
Bill Gilfillan
Ryan Lack
Albino Rocha

20-Year

Dave Lumsden

30-Year

Tony Medina

25-Year

Mike McFarland

35-Year

Chuck Walker

*The Dutra Group thanks
you for your dedication and
hard work through the
years.*

DUTRA DREDGING ON THE COLUMBIA RIVER

In July of 2009 The Dutra Group was awarded the Columbia River Channel Improvement Project (CRCI) by J.E. McAmis in conjunction with the US Army Corps of Engineers, Portland, Oregon District.

WORK SCOPE

Dutra Dredging's scope of work consists of dredging 1,575,000 cubic yards of material between river miles 65+00 - 67+05 located between Longview, Washington and Rainier, Oregon. The Derrick Barge Paula Lee along with the CK-7 and the WF-9 dump scows started the CRCI Project in January 2010 and its estimated completion date is December 2010. The Paula Lee is currently digging about 1/8 of a mile upstream from the Lewis and Clark Bridge which spans the Columbia River connecting Washington and Oregon.



STRESS: SIMPLY A FACT OF NATURE

Stress is forces from the outside world affecting us. Stress is related to external and internal factors. External factors include physical environment, relationships, home, challenges and expectations. Internal factors determine our body's ability to respond and deal with external stress and include our nutritional status, overall health and fitness levels, emotional well-being and the amount of sleep we get.

Excess stress can manifest itself in a variety of emotional, behavioral and even physical symptoms. Physical symptoms include sleep disturbances, muscle tension, headache, gastrointestinal disturbances and fatigue. Emotional and behavioral symptoms include anxiety, changes in eating habits, loss of enthusiasm/energy and mood changes. Chronic or uninterrupted stress is harmful. It is important to manage stress through regular exercise, meditation, structured timeouts, and learning new coping strategies. Stress is a part of life and the key to dealing with it is management of our physical and mental responses.





At The Dutra Group's annual company meeting, the Safety Department introduced The Annual Harvey Freeman Safety Award, in honor and remembrance of a long term employee and member of the extended Dutra family, Harvey Freeman. Harvey always exhibited the qualities of a dedicated employee whose main concern was the safety of his co-workers. These qualities include integrity, honesty, mutual respect and leadership. Harvey was pro-active in safety and open minded in understanding that safety and production can and should exist together. This award is given on an annual basis to a current Dutra employee who demonstrates the qualities of which Harvey would be proud. We are pleased to announce our 2010 recipient, Jon Guglielmini.

Over the years, Jon has held several leadership positions within the company many of which included the additional responsibility of Site Safety Manager. Jon always takes the lead in promoting safety and in fostering a pro-active mind set with his team. As the manager of the Richmond quarry, Jon has had great success in maintaining a safe workplace as indicated by the incident rates of the operations that he oversees. His success is due to careful planning and the early inclusion of safety and engineering resources. He has a keen sense of what is safe and enforces the company safety policy without waver. The Safety Department is pleased to honor Jon in this first annual recognition award.



Harvey Freeman



DUTRA HIGHLIGHTS:

AQUALINK LANDING AT BELMONT PIER

Dutra Construction recently completed the Aqualink Landing at Belmont Pier Project in Long Beach, California. The goal of the project was to design, build and install two new floating docks (52 feet long by 20 feet wide) at the end of the Belmont Pier in between two sets of existing dolphins (grouping of attached piles). One dock will be used by Long Beach Transit as a landing for their "Aqualink" Ferry and the second by local boaters and fisherman as a temporary landing. Access to the docks from the pier is required to conform to American Disability Acts standards.

IN THE BEGINNING

Dutra broke ground in February 2010 and used the Derrick Barge 24 to demolish existing interfering structures at the end of the pier. A catwalk and gangway was removed, ten concrete piles were extracted and an old dock was salvaged and removed from the site. After clearing the construction area, Dutra drove six coated steel pipe piles to support three new cast-in-place concrete platforms and access between the platforms was provided by two fixed aluminum ramps. Two gangways were attached to the third and lowest platform and land on the new docks. A hoist was installed above the gangways to provide a method to temporarily lift them in adverse weather to prevent damage. Also, the docks can be easily detached from the dolphins and removed during a storm.

DUTRA FABRICATION

Dutra Fabrication built the stainless steel mooring guides that are attached to the dolphins and keep the docks fixed in place. Topper Industries designed and manufactured the docks and gangways. The project was completed in August 2010.

MARIN ROCKS AT THE QUARRY

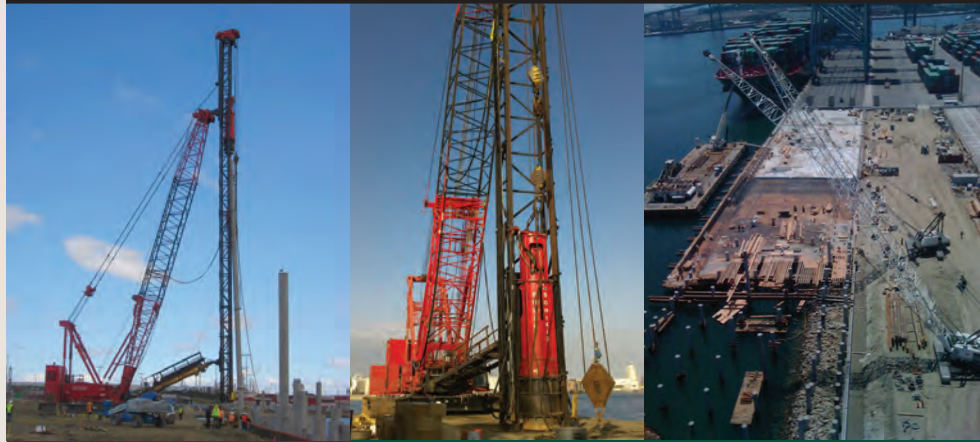
On August 28, 2010, The Dutra Group's San Rafael Rock Quarry hosted an exciting sneak preview of a new collection that will be held at the Marin History Museum entitled Marin Rocks. The exhibition celebrates Marin's world renowned music heritage and is expected to open in Fall 2010.

Marin Rocks will celebrate Marin's music community through displays and programs creating a blend of music, education, history and performance that connects visitors to Marin's music roots and the current music scene. Marin Rocks will include state-of-the-art interactive presentations, rare film and video footage, a multi-media performance space and many priceless artifacts.

Some of the artists that will be showcased include the Grateful Dead, Van Morrison, Journey, Jefferson Airplane, Carlos Santana, Steve Miller, Huey Lewis, Bonnie Raitt and James Hetfield of Metallica.



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BERTH 102 WHARF PROJECT UPDATE: AUGUST 2010

In another Joint Venture with The Griffith Company, Griffith-Dutra JV is constructing 1,000 feet of new wharf and 18 acres of backland area for the Port of Los Angeles. Dutra's scope of work includes driving 599 octagonal precast piles and building the decking for a new wharf. The cast-in-place deck includes over 900 tons of reinforced steel and 11,000 cubic yards of concrete. Griffith's scope includes placing 20,000 cubic yards of roller compacted concrete, installation of utilities and the construction of a 145 foot post-tensioned concrete bridge.

Currently, all 599 piles have been driven. To comply with both sound and emission requirements, a project specification required the use of a hydraulic impact hammer. A Bruce 1412 Hydraulic Hammer and Powerpack was purchased to meet these specifications.

Over 4,000 cubic yards of concrete has been placed. The pours are expected to be completed by September 2010.

COO'S CORNER

The word "planning" sounds so simple. We plan every day, right? We organize, and schedule our daily family, work, and fun activities. But, when it comes to our business, planning is essential and not simple. It is a big deal...

In our industry, advanced, detailed, and thorough planning is probably the single most critical managerial tool in bringing a project to a successful outcome. Effective planning requires a collaborative effort of all project decision makers toward a well thought out and executable plan. On a given project, it starts early on with the estimate, and ends with the final report. No planning detail is too small. They all count. Sometimes, it is the small, overlooked detail that drags a project down.

By far, the most successful projects I've witnessed over the years began with a well thought out and detailed plan. By way of example...our recent Ducks Unlimited project in Napa, a huge success, benefitted from the tireless advanced planning of Project Manager Steve Hutchison, Project Superintendent Mike Rubke, Special Projects Manager Jim Galli and their team. Their efforts were outstanding.

Our current St. Paul project is showing promise of great success. It, too, is benefitting from the exhaustive planning efforts of Chris Milam, Jim Galli, Brad Shoffit, Steve Lee, Josh Kirtley, Dennis Ferguson, JC Krause and many more folks than there is room to list. I am confident that our St. Paul team will bring that project to completion while achieving all expectations.

We welcome Aaron Johnson to his new position as our Materials Division Manager. Also, we are pleased to advise that Aaron and his team of Josh Kirtley, Ross Campbell, Jon Guglielmini and Steve Lee are also involved in planning as they review our operations at SRRQ and Richmond. That review is necessary as technology evolves and we continue to satisfy our commitment to maintain best practices at those facilities.

Remember, no planning detail is too small. They all count. It is often the small and un-planned for detail which undermines otherwise solid intentions. So....let's chart our own destiny with effective planning that, along with safety and execution, will contribute to our company reaching its highest potential,

A fun and prosperous summer to all of you. Be safe, and be healthy!

~ Harry K. Stewart, Chief Operating Officer